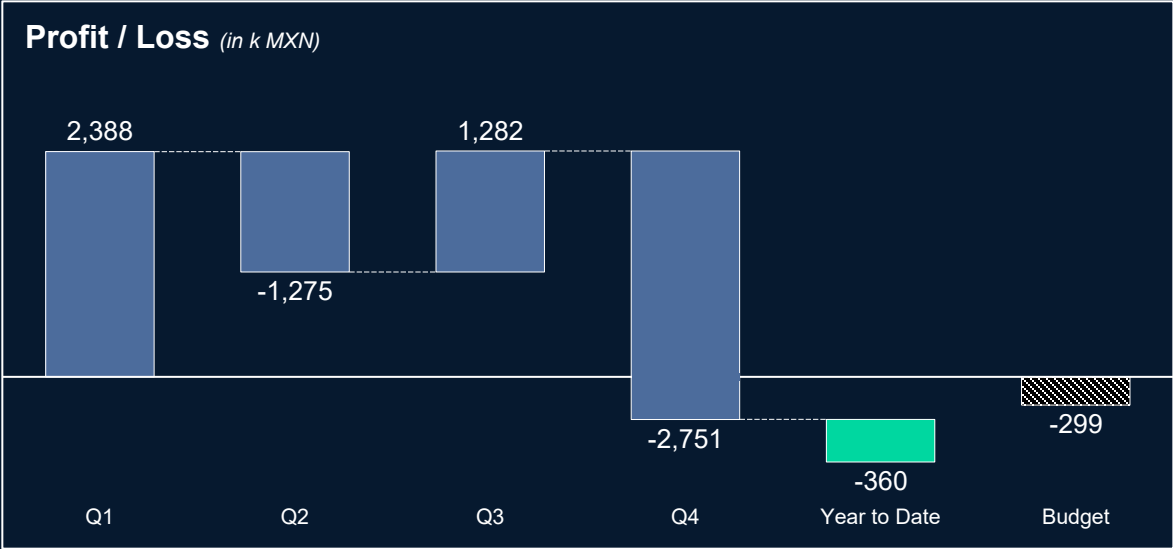
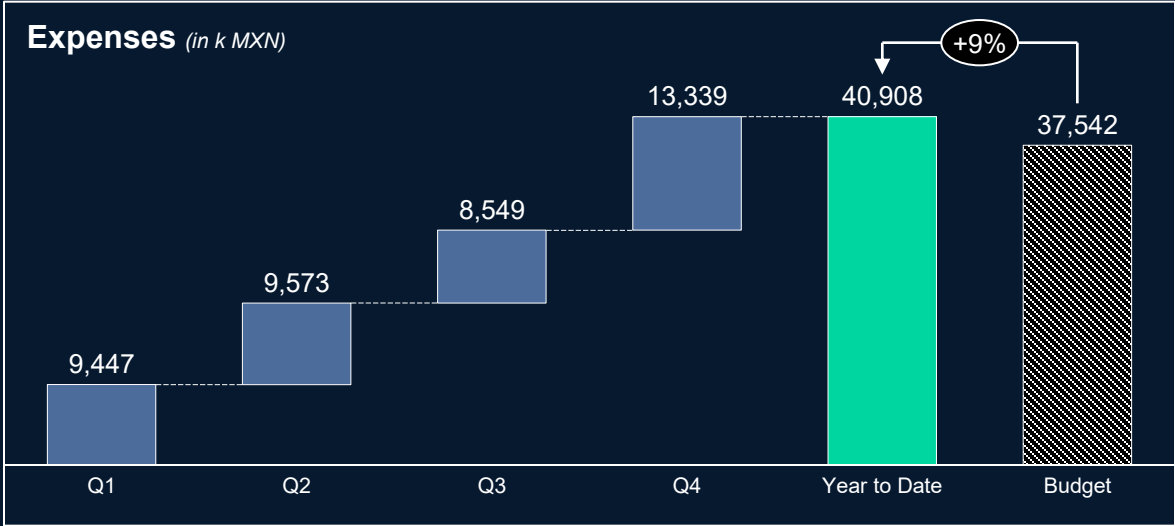
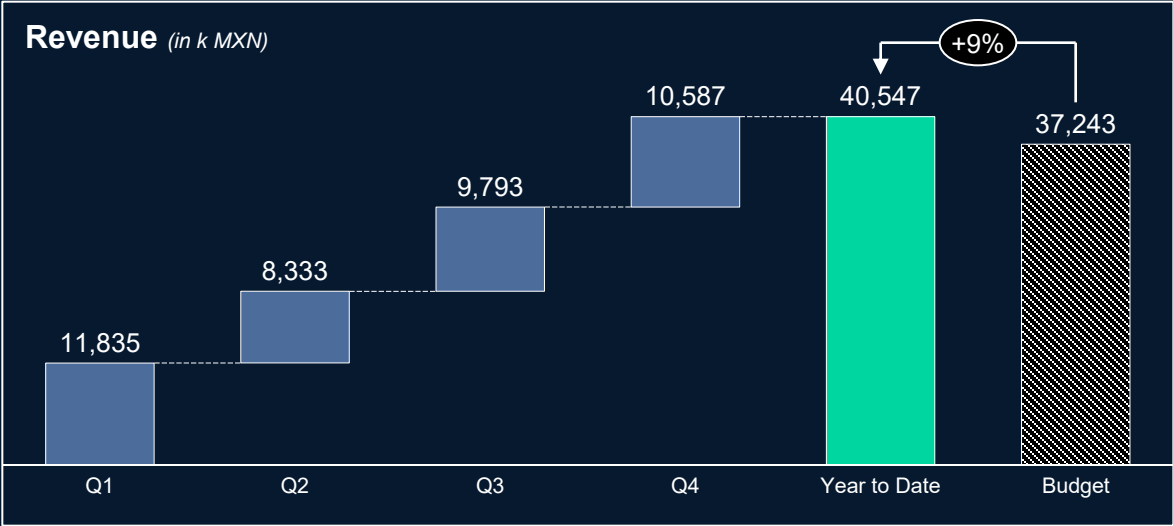




Puerto Aventuras Fiscal Year 2025 December Profit and Loss Overview

Year-to-Date Financial Dashboard & Variance Analysis



Overall Performance

- We close a year with extraordinary results in revenue and maintenance investment in the community.

Revenue Highlights:

- Income ended above budget, mainly due to stronger-than-planned recovery of overdue (past-due) maintenance fees and higher construction-related collections.

Expense & Project Updates

- We the extra income we were able to invest in repaving our streets, a repainting our bike lane, better illumination and waste management (including sargassum collection).

FY25 Detailed Profit and Loss Overview (in MXN)

Revenue	Q1	Q2	Q3	Q4	Year to Date	Budget	Deviation in MXN	Deviation in %
Revenue: Maintenance Fees	7,014,404	7,072,943	7,899,792	8,588,825	30,472,230			
Revenue: Delinquent Maintenance Fees	2,191,900	1,180,252	1,237,569	1,133,227	5,742,948			
Revenue Construction Fees	1,401,107	171,780	164,723	592,867	2,330,477			
Revenue: Other positions	1,227,218	-92,442	490,788	272,802	1,897,391			
Total Revenue	11,834,629	8,332,533	9,792,872	10,587,721	40,443,046	37,243,140	3,199,906	9%

Expenses	Q1	Q2	Q3	Q4	Year to Date	Budget	Deviation in MXN	Deviation in %
Security Department	2,558,401	2,538,924	2,243,233	2,957,959	10,298,515	11,393,020	-1,094,503	-10%
Maintenance Operating Expenses	2,013,904	1,445,106	1,470,855	3,582,924	8,512,788	4,627,008	3,885,780	84%
Public Areas Department	996,731	1,205,059	979,068	1,138,408	4,319,266	4,522,656	-203,390	-4%
Administrative Expenses	1,205,726	1,066,003	877,293	666,779	3,815,801	3,076,500	739,301	24%
Gardening Department	679,393	880,268	718,003	724,876	3,002,540	3,223,800	-221,260	-7%
General Management	538,020	555,778	454,563	618,452	2,166,813	2,021,051	145,762	7%
Administrative Office	293,770	368,439	365,413	318,391	1,346,013	1,360,692	-14,679	-1%
Drivers Department	287,297	359,404	284,541	480,375	1,411,617	1,628,688	-217,071	-13%
Maintenance Department	229,889	286,728	273,476	349,160	1,139,252	1,042,128	97,124	9%
Security Management	122,467	200,491	316,078	413,319	1,052,355	840,384	211,971	25%
Administrative Management	162,035	239,311	190,015	253,650	845,012	877,080	-32,069	-4%
Operations Management	175,257	221,620	186,542	242,543	825,962	831,432	-5,470	-1%
Public Relations Management	184,041	205,529	190,015	255,115	834,701	871,692	-36,992	-4%
Depreciation for the Period	0	0	0	1,337,386	1,337,386	1,226,352	111,034	9%
Total Expenses	9,446,931	9,572,660	8,549,095	13,339,337	40,908,019	37,542,483	3,365,536	9%
Profit / Loss	2,387,691	-1,275,451	1,281,846	-2,751,615	-360,264	-299,343	-60,921	---